# BUSINESS WESTERN SYDNEY



PRE-BUDGET SUBMISSION 2022-23

27 January 2022

NSW Treasury 52 Martin Place Sydney NSW 2000

Via: <u>budgetsubmissions@treasury.nsw.gov.au</u>

# Re: Business Western Sydney NSW Budget Submission 2022

Business Western Sydney, formerly the Western Sydney Business Chamber, is one of the region's leading not-for-profit business organisations representing more than 100 of the region's largest organisations in industry, business, government, and community sectors. Our goal is to support greater private and public investment that will reduce the region's job deficit and make it a better place to live, work, learn and socialise.

We have consulted with our members and have compiled the following list of recommendations for consideration for funding by the NSW Budget 2022-23.

A summary of the recommendations is included at the end of this submission.

# **EMPLOYMENT & LIVEABILITY IN WESTERN SYDNEY**

#### SUPPORTING MORE JOBS CLOSER TO HOME

Shifting the needle on jobs in Western Sydney has been the main advocacy priority of Business Western Sydney since it was formed in 2012. Sydney suffers from a well-documented jobs deficit in Western Sydney with more than 300,000 people travelling from the region each day to access work in Eastern Sydney – this deficit drains Sydney's productivity. Residents spend countless hours in overcrowded trains or gridlocked roads, often deciding to take lower-paying jobs locally to avoid the commute. The strain it places on Sydney's transport network is only expected to increase without significant intervention.

Business Western Sydney and our members believe that the COVID-19 pandemic provides a once in a generation opportunity to reconsider how our city functions. The response to COVID-19 has demonstrated that clustering employment in the Sydney CBD does not necessarily have to be how our economy needs to operate.

Thousands of Sydneysiders and businesses have for the first time experienced what working from home or locally is like. Many people are supportive of retaining this new work-life balance that they have discovered.

We believe that encouraging people to work from home or locally at least two days per week would have a strong economic benefit to Western Sydney's metropolitan centres (Liverpool, Blacktown, Campbelltown, Fairfield, Penrith, Bankstown etc), improving the quality of life for the residents of the region and reduce the need for prohibitively expensive transport projects in the immediate future by taking pressure off-peak demand.



Business Western Sydney released a report last year, *Closer to Home*, that explores the opportunities of COVID-19 to restructure employment in the outer suburban centres and makes several recommendations on how Government can make some of these behavioural changes more permanent as we move past the pandemic. The report identifies a key role for Government in supporting the development of working hubs or "touch down pads" in the metropolitan centres of Western Sydney and developing a Local Centre Amenity Fund with other levels of government and private landowners to significantly improve the quality and attractiveness of our city centres to drive further investment and local job creation.

We encourage the NSW Government to set a target of providing 5,000 sqm of coworking space for public servants in each metropolitan centre in Western Sydney. This investment should be used to leverage an additional 5,000 sqm of private investment to support local job creation and spending in local economies.

Business Western Sydney's analysis of the region's working population that ordinarily travel to the Sydney CBD for employment before COVID-19 instead working two to three days in local city centres would generate an additional \$500 million in economic activity within Western Sydney each year. This would understandably also have positive flow-on effects and savings for government in health, transport and other associated costs that come with long commuting. There is also a significant cost saving to both private and public enterprise, with A-grade office space being far more affordable in Western Sydney.

#### **Recommendations:**

- 1. NSW Government to continue to pilot and expand hubs across Sydney. These hubs need to be in the metropolitan clusters including Campbelltown, Liverpool, Penrith, Blacktown, Bankstown, Hurstville/Kogarah and Sydney Olympic Park.
- 2. Establish a \$1 billion Western Sydney Renewal Fund combing financial contributions from Federal, State and Local Governments and industry to drive town centre renewal in Western Sydney.
- 3. NSW Government conducts a review into Business Improvement Districts and remove the time-consuming red tape preventing local town centres from establishing these Districts in NSW.

# SOUTH WESTERN SYDNEY ACCELERATOR & SMALL BUSINESS PROGRAM & COLLABORATION SPACE

The NSW Government has established a startup hub in the Sydney CBD (Wynyard Station) and is developing one in Parramatta (Cumberland Campus). The NSW Government is yet to invest in a startup program in support of Sydney's third city – the Western Parkland City.

The Liverpool Innovation Precinct is seeking \$4 million investment over three years, of which less than 20% is indirect costs, so it can implement and achieve its next set of ambitious milestones. This includes the delivery of a customised pre-accelerator program, 'Connect2170' for 3 years to assist local researchers and innovators with the commercialisation of their technologies.

The funding will establish a co-working space in Liverpool where Connect2170 can be deployed as well as providing the innovative and collaborative space that startup founders, innovators and industry players require to advance and commercialise their technologies, which is a vital element of an effective innovation ecosystem. It is anticipated that up to 40 new local businesses employing 150-200 people and attracting up to \$28 million in capital over 3 years is achievable. Investment attraction is already occurring with the precinct's successes to date and new businesses will only accelerate this while also increasing direct and indirect spending in the local economy.

Please refer to the Liverpool Innovation Precinct submission for further detail.

# Recommendation:

4. Allocate funding to support an accelerator & small business program in South Western Sydney.

#### **INCREASING OPEN SPACES**

The COVID-19 pandemic has reinforced the value of our parks, community facilities and open spaces. Access to open space in all its forms is critical factor in the liveability of neighborhoods and communities especially in Western Sydney which is impacted by hotter climate during the year.

Creating new public space in existing suburban and city centres in Western Sydney is prohibitively expensive for local government to do by purchasing privately owned land. The NSW Government continues to be a large land holder across Greater Sydney and the rest of NSW. We would encourage the NSW Government to review its land holdings and identify surplus land adjacent to communities that have a lack of green and open space that can be opened to the public for recreational use.

## **Recommendation:**

5. Investigate state-owned land that can be unlocked and utilised for community use across Greater Sydney.

# ACTIVATING A CIRCULAR ECONOMY IN THE WESTERN PARKLAND CITY

The activation of a circular economy in the Western Parkland City will be important for job creation and economic growth, given its rapidly changing urban form, climate, and anticipated growth over the next few decades. It is estimated that even a 5% improvement in materials efficiency would add \$10 billion to NSW's GSP and increase real wages by 2.8 %\* (NSW Circular (2020), The circular economy opportunity in NSW).



At the same time, the transition to a circular economy, through better land use planning and wider re-use of local water, materials, and waste, will be important in helping reduce Greater Sydney's emissions from energy, transport and waste in the next 15 years, and support the state government's goal of achieving net-zero emissions by 2050.

As a City earmarked for a significant rise in industrial activity, this is an opportunity to plan for optimising the industrial ecology: co-locating compatible businesses to enable more effective use of integrated infrastructure and sourcing of production wastes and outputs, that can then be used as inputs for other production processes.

Many industries also need large amounts of energy and water, including for steam, heating and cooling. The region is already home to a diverse mix of water- and energy-intensive industries including farming, food processing, fertiliser production, waste management facilities, and hyperscale data centres. These present opportunities a regional approach to water recycling and renewable energy generation, including cogeneration or trigeneration (the simultaneous production of electricity, heat and cooling) technologies to reduce costs and increase efficiency.

#### **Recommendation:**

6. Incentivise businesses to invest in new circular economy partnerships and operations in the Western Parkland City. This could include additional government incentives for co-locating industries alongside Sydney Water's future Advanced Water Recycling Centre at Kemps Creek to create new value chains through the reuse of waste and by-products for productive reuse within the city.

## IMPROVING LIVEABILITY IN WESTERN SYDNEY

COVID-19 accelerated the focus on the need for high quality local areas for exercise and recreation in Western Sydney. The Greater Sydney Commission's report <u>City Shaping Impacts of COVID-19</u> showed that during the early phases of the pandemic, people were spending around double the time they normally would in parks and green public spaces.

Water is at the heart of creating green and connected places but unfortunately for many people in Western Sydney – where residents rate their suburbs as one of the worst in Sydney for liveability - swimming in local waterways was not an option (2021 Australian Liveability Census).

Facilitating swimming in Western Sydney waterways and linking green and blue public spaces has the potential to transform amenity, recreation, health & enterprise across Sydney.

This also presents opportunities to partner with government and community groups to use available Sydney Water-owned property for new or enhanced public access and recreation for local communities. Forming new links between green and blue corridors enables progressing dual outcomes of increasing the proportion of homes within 10 minutes' walk of public space and of maximising community benefit from public sector-owned land.



Families in Western Sydney deserve equitable access to waterways for recreation as families in other parts of Sydney. We live in an age where the technology and knowledge exist to restore the health of waterways in Western Sydney. We encourage the NSW Government to provide the investment and strong leadership to achieve this.

#### **Recommendation:**

7. Unlock WestInvest funding to support the revitalisation of Western Sydney waterways and increase public access on available Sydney Water property and corridors to improve the quality of life for families and local communities in Western Sydney.

# **TRANSPORT**

Business Western Sydney encourages the NSW Government to maintain its investment pipeline in new transport infrastructure under the Future Transport Strategy.

## **PARRAMATTA LIGHT RAIL STAGE 2**

Business Western Sydney applauds the investment in Parramatta Light Rail Stage 1 and continues to strongly advocate for the NSW Government to proceed with Parramatta Light Rail Stage 2.

We understand that the Parramatta Light Rail team completed the Final Business Case for Parramatta Light Rail Stage 2 in October 2019 and have submitted it to the NSW Government for an 'investment decision'.

As an appointed member of the Parramatta Light Rail Advisory Group we have received comprehensive briefings from the Parramatta Light Rail team and recognise the enormous benefits of this project to the communities along the proposed route and to the success of the Greater Parramatta and Olympic Peninsula region (GPOP).

We have been advised that:

- By 2026, there is forecast to be 5,200 fewer jobs in GPOP without Stage 2;
- Without Stage 2, journeys from Wentworth Point and Sydney Olympic Park (SOP) will be on average 11 per cent slower by 2026;
- There is forecast to be 6,000 fewer dwellings in the project area without Stage 2;
- By 2026, 29,562 more residents will be in the areas of GPOP without 30 minutes access to SOP;
- 19 per cent more residents will be in areas of GPOP without 30 minutes access to Parramatta.





The benefits of Parramatta Light Rail Stage 2 by 2041 include:

- 18,200 additional homes in GPOP;
- 18,800 additional jobs in GPOP;
- More people within 30 minutes access to Parramatta (+23,000) and SOP (+31,000);
- 1.2 million more cycling trips a year;
- Stage 2 will attract 12,300 daily trips in 2026, increasing to 22,800 in 2041.

Investment in economic infrastructure will be an important part of our recovery from the COVID-19 recession. We believe that Parramatta Light Rail Stage 2 is a timely project that will support jobs. We understand that Stage 1 is currently supporting 500 construction jobs with a similar number of jobs to be created by proceeding with Stage 2.

Parramatta Light Rail Stage 2 represents an election commitment by the NSW Government to the businesses and communities in GPOP. We encourage the NSW Government to honour its commitment. We are concerned that not proceeding with Parramatta Light Rail Stage 2 will undermine the investment in Stage 1 and limit the potential for the complete project to transform transport in GPOP.

We also believe that Parramatta Light Rail Stage 2 is a vital project to support Sydney Metro West and linking the high-density communities of Melrose Park, Wentworth Point and Carter Street, to the new Metro station at Sydney Olympic Park. Without the connection to the Sydney Olympic Park that Stage 2 provides, this Metro station would suffer from the same lack of patronage that current station on the Sydney Trains network currently has.

# **Recommendation:**

8. The NSW Government allocate funding to progress Parramatta Light Rail Stage 2 as a priority project for the Central City in the Budget.



#### SYDNEY METRO WEST

Sydney Metro West is a game-changing investment in a fast transport connection between the Sydney and Parramatta CBDs. Stronger connectivity between the two leading CBDs of Sydney should encourage further public and private investment in Parramatta and its surrounding suburbs and attract more jobs to Western Sydney to address the region's staggering jobs deficit.

Business Western Sydney is disappointed that the original proposal to deliver the project by 2028 has been revised to early 2030s. We encourage the NSW Government to move with haste to begin construction of this project to ensure it can be operational by the start of the next decade.

#### **Recommendation:**

9. Business Western Sydney supports the fast-tracking of Sydney Metro West and the delivery of the project by 2030.

#### **EXTENDING SYDNEY METRO WESTERN SYDNEY AIRPORT TO GLENFIELD**

Western Sydney Airport is a once in a generation city-making project that will help drive the Western Sydney economy for decades to come. Many of the early plans touted a significant benefit to the Macarthur region; however, there are fears that the benefits will be subdued if there is no connection between the first stage of Sydney Metro Western Sydney Airport and the heavy-rail network at Glenfield.

There is less than 10 kilometres between the Aerotropolis Core and the existing South West Rail Link – it is a short distance to unlock significant value for the Western Parkland City. It would provide a significant enhancement of rail connectivity to Western Sydney International Airport. The line would provide a more direct rail connection and interchange between Sydney International Airport and Western Sydney International Airport, while also allowing a far stronger connection into South-Western Sydney and the Southern Highlands.

Extending the metro line from St Marys through to Glenfield would establish the first stage of the North-South transport spine to enable the growth of the Western Parkland City. It would greatly enhance the connectivity of the Western Sydney International Airport and Aerotropolis to not just the T1 Western Line at St Marys but also the T2 Inner West & Leppington Line, T5 Cumberland Line and the T8 Airport & South Line through interchanging at Glenfield. The conversion of the South West Rail Link to metro standard would enable this to occur.

An East-West rail connection would further leverage Western Sydney International Airport's benefits as a driver of regional socio-economic uplift and have direct benefits to the Aerotropolis' commercial proposition through improved connectivity to the broader Sydney rail network. The connection would provide wide-ranging benefits to multiple local government areas and communities across the region, particularly Campbelltown and Liverpool. These communities could otherwise be waiting for decades for the eventual direct metro rail links to the Aerotropolis and the thousands of jobs we hope to create in this region.



#### **Recommendation:**

10. Investigate the immediate opportunity to extend Sydney Metro Western Sydney Airport to Glenfield via the South West Rail Link.

## 'RIVER RAIL' KOGARAH TO PARRAMATTA RAIL LINK

The River Rail will be the first rail line to connect the south to the Central City of Greater Parramatta. It will allow people to travel to the south, central and western parts of Sydney without the need to drive or take existing rail services via the Eastern Harbour City.

This connection is already supported in key city planning and transport strategies; A Metropolis of Three Cities, Future Transport 2056 and the NSW State Infrastructure Strategy.

The River Rail report produced by Georges River Council, found that the rail link will contribute \$7.5 billion gross regional product (GRP) within the first 15 years following construction. It is expected to attract an estimated 30,000 additional trips by rail each day in 2036, relieving congestion and saving 5,000 hours of travel time. River Rail will facilitate a more networked transport system, helping to transform Sydney's radial rail infrastructure. It would provide direct access to the health and education facilities at Kogarah and Bankstown as well as connecting to Westmead.

As the Kogarah to Parramatta corridor has higher than average levels of social disadvantage, investment in rail in this corridor will provide a particularly important opportunity to enhance social mobility through increasing real wages as well as providing greater access to more skilled jobs, schools, universities, hospitals and other facilities. The rail link will support the urban intensification required to catalyse increased productivity, jobs growth and economic and social welfare.

Meeting the NSW Government's vision for Greater Sydney to be a 30-minute city, where most residents live within 30 minutes of their jobs, education and health facilities, services and great places, requires investment in the River Rail.

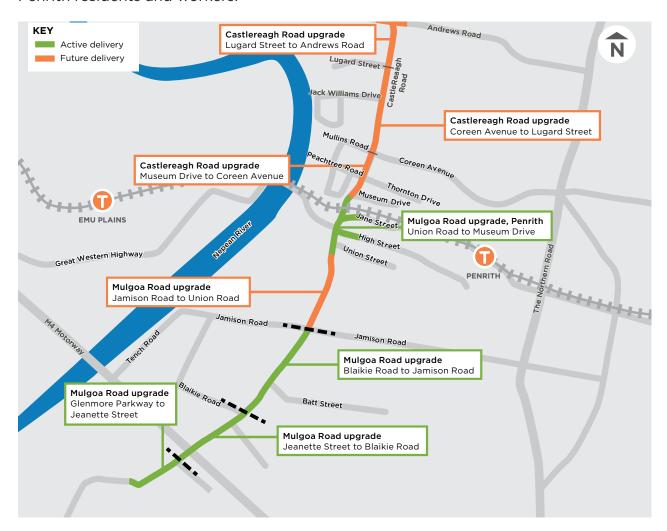
# **Recommendation:**

11. Allocate funding in the budget to progress the River Rail as part of the economic recovery of Greater Sydney including the preservation of the corridor.



# MULGOA ROAD/CASTLEREAGH ROAD UPGRADE

The Mulgoa Road/Castlereagh Road upgrade in Penrith is a major government initiative to improve road safety, reduce congestion and improve travel times for Penrith residents and workers.



The preferred option would:

- improve road capacity to cater to population and employment growth;
- manage congestion and delays along Mulgoa Road / Castlereagh Road during peak periods;
- reduce travel times and transport costs;
- improve road safety for all users;
- facilitate the movement of goods and trucks;
- create better access to public transport;
- provide safe and effective pedestrian and cycling infrastructure;
- improve urban design and visual aspects of the road corridor.

This road project is currently partially funded with some sections under construction, or nearing completion (see map). There is a significant portion of this road upgrade still yet to be funded and prioritised by government and council. We are strongly in favour of the remainder of this road upgrade being prioritised, funded and delivered as soon as possible to deliver the benefits to Penrith and Western Sydney, which is going through an unprecedented period of growth. Until the full corridor is upgraded, there will remain significant bottlenecks that will create congestion, slow growth, and hamper economic activity.

### **Recommendation:**

12. Fully-fund and fast-track the upgrade of Mulgoa Road/Castlereagh Road.

#### **FASTER RAIL**

In response to the new vision for Greater Sydney as a Metropolis of Six Cities, the NSW Budget should have consideration of fast rail links across the megaregion to link Greater Sydney to Newcastle and Wollongong. Regions such as the Central Coast, Newcastle and Wollongong provide attractive and more affordable housing options to support the jobs growth in Western Sydney.

The NSW Government should publicly release the McNaughton Report into Faster Rail that was commissioned in 2019.

Fast rail would halve the current travel time from Sydney to Gosford, and Wollongong to Liverpool significantly improving the work-live balance of NSW residents and providing access to more affordable housing in regional areas.

# **Recommendation:**

13. Release the McNaughton Report on Faster Rail and develop the opportunities of fast rail links across the megaregion to link Greater Sydney to Newcastle and Wollongong.

# PORT BOTANY REGIONAL RAIL INCENTIVE SCHEME

Regional freight trains from country NSW represent only 30% of Port Botany total rail volume which will further reduce over time as volume growth will be driven by metropolitan volumes to and from Sydney's West.

However, regional trains are inefficient to manage at the Port due to their larger size and multiple stevedore mix which requires splitting and shunting at Port which reduces overall port capacity.

Significant additional port capacity can be created by incentivising regional port trains to terminate at Intermodal Terminals in Western Sydney for onward distribution to Port Botany by direct and dedicated port rail shuttle.



This will help drive rail freight volumes through Western Sydney intermodal terminals, create local jobs and other regional economic benefits while decreasing traffic on the roads between Western Sydney and the Port.

This will also allow both local Western Sydney transport businesses and importers and exporters to take advantage of increased direct rail freight services to and from the Port underpinned by regional freight because trains would be fully loaded both ways under this proposal.

The Scheme proposes that regional shippers be paid a per export laden container / TEU incentive by Government as administered by Transport for NSW to cover the additional cost of the extra lift off / lift on at metro IMT's and the ongoing rail leg to Port Botany. The incentive would need to apply to all regional rail operators and all metropolitan intermodal terminals and cargo must go onward by rail to Port. The scheme must be transparent with the benefit directly passing to the regional shipper customer.

The incentive value needs to be sufficient to drive regional rail operators to terminate their services at metropolitan IMT's to grow capacity with key performance indicators in place to ensure open access and train services are efficiently managed. The Incentive can be phased out over time once the benefits of new operating model are recognised by shippers and rail operators alike.

The immediate benefits of such a scheme would be to improve the NSW Government's rail mode share as a result of increased rail window capacity at Port, reduce traffic congestion on M5/M8 road corridor to and from Port Botany and reduce the rate of growth of port-related truck transport to and from Western Sydney. The associated environmental and social benefits of which would flow directly to the Western Sydney community and Government.

#### **Recommendation:**

14. Fund a Government led incentive scheme to incentivising regional port trains to terminate at Intermodal Terminals in western Sydney for onward distribution to Port Botany by direct port rail shuttle.

# **BUSINESS & EVENT INFRASTRUCTURE**

#### RAS SYDNEY SHOWGROUND MASTER PLAN

The Royal Agricultural Society (RAS), in conjunction with the Sydney Olympic Park Authority (SOPA), has prepared a site Master Plan for the upgrade of Sydney Showground. The RAS is seeking a strategic Government investment in a State-owned asset of which the RAS is the custodian, through a long-term lease, and operator charged with optimising the social and economic benefit and in particular the sustainable support for agriculture in regional and rural NSW.



The implementation of the site Master Plan will create additional revenue streams, centred on the introduction of a new convention centre/auditorium. This new convention and exhibition/auditorium for Western Sydney would have a 4,000 seat multi-purpose space, with 10 separate meeting/breakout spaces to cater primarily to the domestic event market. Complementing the ICC, it will enhance Sydney and Paramatta's capacity to stage more lucrative business and entertainment events, effectively doubling the business event capability of NSW.

Supporting the RAS Sydney Showground Master Plan will enable:

- Increases in investments in and support for the NSW 'Show' program throughout the State to support regional economies;
- Increases in funding support for the RAS Foundation, in turn increasing investment in scholarships, grants and direct support in and for rural communities;
- Sydney Olympic Park to become 'where the Country meets the City 365' as a major marketing and branding opportunity for Western Sydney to support economic uplift;

- Increases in education investment and programs to be facilitated at the proposed new Agricultural Centre of Excellence linked with outreach programs in NSW rural and regional locations, and
- Increased awareness and understanding of the very high standards of RAS award winning and nationally significant agricultural produce, through the proposed creation of a world class Produce Store, to showcase and sell the best of NSW and Australian produce, through a new main point of entry into our Sydney Showground site in the Town Centre at Sydney Olympic Park.

The investment is anticipated to support for 980 direct construction jobs, and over 3,700 ongoing indirect jobs for Western Sydney.

Business Western Sydney endorses the RAS Sydney Showground Master Plan and encourages the NSW Government to provide funding for the Plan. Please refer to the RAS submission for further details on the project.

## **Recommendation:**

15. Provide funding to support the RAS Sydney Showground Master Plan.

#### INTERCONNECTED INTERNATIONAL-STANDARD STADIA

Netstrata Jubilee Stadium provides high performance training facilities and is home to the St George Illawarra Dragons national rugby league team. It has attracted a range of elite sports and codes nationally. Strategic investment into the stadium by the NSW Government could allow for the site to become a regional sporting and entertainment precinct, with a range of recreation and entertainment options for the local and wider community.

The future River Rail linking Parramatta and Kogarah would allow for interconnectivity between international-standard stadia – e.g. connecting Netstrata Jubilee in Kogarah to CommBank Stadium in Parramatta.

## **Recommendation:**

16. Redevelop Netstrata Jubilee Stadium as part of a strategy to have a networked of connected stadia.

Business Western Sydney appreciates the opportunity to make this submission on behalf of its members.

If you would like to discuss any of these recommendations in further detail please do not hesitate to contact Chris Taylor, Senior Manager - Advocacy on 0423 272 494 or email via <a href="mailto:chris.taylor@businesswesternsydney.com">chris.taylor@businesswesternsydney.com</a>.

Yours sincerely

David Borgel

Executive Director

BUSINESS WESTERN SYDNEY

# **SUMMARY OF RECOMMENDATIONS**

- NSW Government to continue to pilot and expand hubs across Sydney.
   These hubs need to be in the metropolitan clusters including Campbelltown, Liverpool, Penrith, Blacktown, Bankstown, Hurstville/Kogarah and Sydney Olympic Park.
- 2. Establish a \$1 billion Western Sydney Renewal Fund combing financial contributions from Federal, State and Local Governments and industry to drive town centre renewal in Western Sydney.
- 3. NSW Government conducts a review into Business Improvement Districts and remove the time-consuming red tape preventing local town centres from establishing these Districts in NSW.
- 4. Allocate funding to support an accelerator & small business program in South Western Sydney.
- 5. Investigate state-owned land that can be unlocked and utilised for community use across Greater Sydney.
- 6. Incentivise businesses to invest in new circular economy partnerships and operations in the Western Parkland City. This could include additional government incentives for co-locating industries alongside Sydney Water's future Advanced Water Recycling Centre at Kemps Creek to create new value chains through the reuse of waste and by-products for productive reuse within the city.
- 7. Unlock WestInvest funding to support the revitalisation of Western Sydney waterways and increase public access on available Sydney Water property and corridors to improve the quality of life for families and local communities in Western Sydney.
- 8. The NSW Government allocate funding to progress Parramatta Light Rail Stage 2 as a priority project for the Central City in the Budget.
- 9. Business Western Sydney supports the fast-tracking of Sydney Metro West and the delivery of the project by 2030.
- 10. Investigate the immediate opportunity to extend Sydney Metro Western Sydney Airport to Glenfield via the South West Rail Link.
- 11. Allocate funding in the budget to progress the River Rail as part of the economic recovery of Greater Sydney including the preservation of the corridor.
- 12. Fully-fund and fast-track the upgrade of Mulgoa Road/Castlereagh Road.
- 13. Release the McNaughton Report on Faster Rail and develop the opportunities of fast rail links across the megaregion to link Greater Sydney to Newcastle and Wollongong.
- 14. Fund a Government led incentive scheme to incentivising regional port trains to terminate at Intermodal Terminals in western Sydney for onward distribution to Port Botany by direct port rail shuttle
- 15. Provide funding to support the RAS Sydney Showground Master Plan.
- 16. Redevelop Netstrata Jubilee Stadium as part of a strategy to have a networked of connected stadia.